

## United Way Worldwide – Consolidated Financial Statements - 2011 A Message from the Chief Financial Officer

The consolidated financial statements of United Way Worldwide (UWW) include the international organization, a New York regional office -Tri-State, which raises charitable funds via workplace corporate campaigns, and a for-profit subsidiary, the United Way Store providing sales fulfillment services to local United Ways. The United Way Worldwide Network of nearly 1,800 local United Ways in 41 countries and territories raised more than \$5 billion in 2011 in an effort to improve lives by mobilizing the caring power of communities around the world to advance the common good.

**Some of the key highlights of the opportunities, successes and challenges relating to our financial operations during 2011 include:**

### **Results of Operations:**

UWW ended the year with total net assets of \$38.6 million, a \$3.2 million increase in operating net assets. Membership Support from local United Ways totaled \$28.3 million, which included revenues from our expansion of global relationships. UWW experienced an increase of \$3.3 million in total public support and recorded total revenues of \$96.8 million in 2011. Total operating expenses decreased by \$1.4 million to \$93.6 million in 2011.

### **Growth of International Donor Advised Giving Program:**

We experienced a significant influx of gifts through our international donor advised giving (IDAG) program. In 2011 total contributions were \$31.3 million, a \$7.3 million increase over 2010, and over 700 grants were processed to charities, schools and orphanages. Also more than \$2 million for disaster relief was raised through IDAG.

### **New Initiatives:**

UWW explored new initiatives in 2011 which resulted in \$2.1 million in additional revenues from program services. UWW supported the 2-1-1 program which provides coverage in 87% of the U.S., responding to over 16 million calls including more than 50% for basic needs such as food, housing and health income support. UWW also partnered with others in the implementation of an early grade reading program contributing to improvements in education.

### **Challenges of a Recessive Economy:**

Although our international donor advised contributions increased significantly, UWW did experience a \$3.7 million decrease in restricted grants received. In addition, declining interest rates resulted in the reporting of non-operating expenses of \$6.9 million for the actuarial valuation of discounted pension liabilities. Despite this challenge and the impact of declining investment returns, UWW was able to keep pensions funded at a reasonable level recommended by the Pension Benefit Guarantee Trust.

### **Looking ahead:**

There is a strategic effort currently underway to ensure long-term growth and sustainability of UWW's programs to advance the common good. UWW has strategic goals for 2018 in the areas of education, income and health. Our Task Force for Economic Growth is a major initiative which shapes UWW strategy for 2012 and beyond. UWW looks forward to another successful year to help support our network around the world.

Robert Berdelle  
SVP and Chief Financial Officer



# United Way Worldwide and Subsidiaries

Consolidated Financial Statements  
Years Ended December 31, 2011 and 2010

# United Way Worldwide and Subsidiaries

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Consolidated Financial Statements  
Years Ended December 31, 2011 and 2010

# United Way Worldwide and Subsidiaries

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## Independent Auditors' Report

To the Board of Trustees  
**United Way Worldwide and Subsidiaries**  
Alexandria, Virginia

We have audited the accompanying consolidated statements of financial position of **United Way Worldwide and Subsidiaries** (collectively "the Organization") as of December 31, 2011 and 2010, and the related consolidated statements of activities, cash flows and functional expenses for the years then ended. These consolidated financial statements are the responsibility of the Organization's management. Our responsibility is to express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the consolidated financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of **United Way Worldwide and Subsidiaries** as of December 31, 2011 and 2010, and the changes in their net assets and their cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

BDO USA, LLP

April 25, 2012

# United Way Worldwide and Subsidiaries

## Consolidated Statements of Financial Position

December 31,	2011	2010
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 13,688,209	\$ 21,652,423
Short-term investments	9,723,140	3,285,584
Custodial funds	15,159,626	14,945,287
Local United Way receivables, net	2,210,518	1,350,353
Campaign receivables		
Amounts raised on behalf of others	19,846,428	15,918,899
Unrestricted campaign receivables	6,828,212	7,606,944
Contributions receivable, net	3,702,604	3,899,133
Accounts receivable, net	281,308	547,743
Inventory, net	272,116	324,756
Notes receivable, net	713,458	-
Income tax receivable	-	32,558
Deferred income tax	13,707	16,952
Prepaid expenses and other current assets	628,010	509,910
Due from participating local United Ways	520,566	195,268
Due from affiliates	343,524	492,941
Total current assets	73,931,426	70,778,751
Noncurrent assets:		
Custodial funds	1,688,891	1,525,511
Notes receivable, net	97,860	755,511
Investments	6,953,494	7,455,472
Property and equipment, net	17,558,443	18,912,395
Contributions receivable, net	1,785,632	610,000
Deferred income tax	542,600	308,898
Other noncurrent assets	910,193	797,548
Total noncurrent assets	29,537,113	30,365,335
Total assets	\$ 103,468,539	\$ 101,144,086

*See accompanying summary of significant accounting policies and notes to consolidated financial statements.*

# United Way Worldwide and Subsidiaries

## Consolidated Statements of Financial Position

December 31,	2011	2010
<b>Liabilities and net assets</b>		
Current liabilities:		
Accounts payable and accrued liabilities	\$ 4,393,399	\$ 7,150,509
Distributions payable to local United Ways	888,444	2,228,437
Amounts raised on behalf of others	18,500,312	20,371,151
Advances on grants not awarded	3,359,747	418,586
Custodial funds	9,426,279	5,574,449
Current portion, liability for pension benefits	1,440,140	1,349,363
Current portion, postretirement benefits	218,000	175,889
Current portion of long term debt	-	518,833
Deferred revenue	4,039,405	3,726,459
Current portion of grants payable	98,614	90,716
Due to affiliates	477,532	383,837
Other current liabilities	33,505	48,041
<b>Total current liabilities</b>	<b>42,875,377</b>	<b>42,036,270</b>
Noncurrent liabilities:		
Custodial liability	1,688,891	1,525,511
Liability for pension benefits, net of current portion	14,600,796	9,446,894
Postretirement benefits, net of current portion	2,309,684	2,181,929
Long term debt, net of current portion	2,306,000	2,341,000
Grants payable, net of current portion	659,461	793,910
Other noncurrent liabilities	420,862	579,897
<b>Total noncurrent liabilities</b>	<b>21,985,694</b>	<b>16,869,141</b>
<b>Total liabilities</b>	<b>64,861,071</b>	<b>58,905,411</b>
Commitments and contingencies		
Net assets:		
Unrestricted	18,042,289	24,084,361
Unrestricted - Board Designated	868,724	484,794
Temporarily restricted	16,026,417	14,052,520
Permanently restricted	3,670,038	3,617,000
<b>Total net assets</b>	<b>38,607,468</b>	<b>42,238,675</b>
<b>Total liabilities and net assets</b>	<b>\$ 103,468,539</b>	<b>\$ 101,144,086</b>

*See accompanying summary of significant accounting policies and notes to consolidated financial statements.*

# United Way Worldwide and Subsidiaries

## Consolidated Statement of Activities

*Year Ended December 31, 2011*

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
<b>Revenues</b>				
Public support:				
Membership support, net	\$ 28,378,680	\$ -	\$ -	\$ 28,378,680
Campaign efforts of Tri-State	-	44,757,497	-	44,757,497
Less: gross amounts raised on behalf of others	-	(36,379,931)	-	(36,379,931)
Less: allowance for uncollectible pledges	-	(859,535)	-	(859,535)
Additional revenue from prior year campaigns	698,835	-	-	698,835
Contributions	35,867,434	14,560,380	53,038	50,480,852
<b>Total public support</b>	<b>64,944,949</b>	<b>22,078,411</b>	<b>53,038</b>	<b>87,076,398</b>
Other revenue:				
Promotional material sales	3,363,975	-	-	3,363,975
Program service fees	3,075,683	200,000	-	3,275,683
Investment income, net	153,324	7,770	-	161,094
Conferences	2,061,051	-	-	2,061,051
Miscellaneous and other	870,204	-	-	870,204
<b>Total other revenue</b>	<b>9,524,237</b>	<b>207,770</b>	<b>-</b>	<b>9,732,007</b>
Net assets released from restrictions	20,312,284	(20,312,284)	-	-
<b>Total revenues</b>	<b>94,781,470</b>	<b>1,973,897</b>	<b>53,038</b>	<b>96,808,405</b>
<b>Expenses</b>				
Program services:				
Investor Relations	40,364,301	-	-	40,364,301
International Network	2,454,616	-	-	2,454,616
Community Impact Leadership & Learning	23,331,369	-	-	23,331,369
Public Policy	1,162,824	-	-	1,162,824
Brand Leadership	9,700,644	-	-	9,700,644
Campaign and Public Relations	4,183,375	-	-	4,183,375
Promotional Material Sales	2,570,860	-	-	2,570,860
<b>Total program services</b>	<b>83,767,989</b>	<b>-</b>	<b>-</b>	<b>83,767,989</b>
Supporting services:				
General and administrative	7,766,744	-	-	7,766,744
Fund-raising	2,083,835	-	-	2,083,835
<b>Total supporting services</b>	<b>9,850,579</b>	<b>-</b>	<b>-</b>	<b>9,850,579</b>
<b>Total expenses</b>	<b>93,618,568</b>	<b>-</b>	<b>-</b>	<b>93,618,568</b>
Changes in net assets before non-operating items	1,162,902	1,973,897	53,038	3,189,837
<b>Non-operating items</b>				
Change in tax liability	114,147	-	-	114,147
Pension-related changes other than net periodic pension cos	(6,935,191)	-	-	(6,935,191)
<b>Changes in net assets</b>	<b>(5,658,142)</b>	<b>1,973,897</b>	<b>53,038</b>	<b>(3,631,207)</b>
Net assets, beginning of year	24,569,155	14,052,520	3,617,000	42,238,675
<b>Net assets, end of year</b>	<b>\$ 18,911,013</b>	<b>\$ 16,026,417</b>	<b>\$ 3,670,038</b>	<b>\$ 38,607,468</b>

*See accompanying summary of significant accounting policies and notes to consolidated financial statements.*



# United Way Worldwide and Subsidiaries

## Consolidated Statement of Activities

*Year Ended December 31, 2010*

	Unrestricted	Temporarily Restricted	Permanently Restricted	Total
<b>Revenues</b>				
Public support:				
Membership support, net	\$ 28,222,129	\$ -	\$ -	\$ 28,222,129
Campaign efforts of Tri-State	-	49,143,446	-	49,143,446
Less: gross amounts raised on behalf of others	-	(43,059,552)	-	(43,059,552)
Less: allowance for uncollectible pledges	-	(613,681)	-	(613,681)
Additional revenue from prior year campaigns	2,959,030	-	-	2,959,030
Contributions	28,816,673	14,641,746	3,617,000	47,075,419
<b>Total public support</b>	<b>59,997,832</b>	<b>20,111,959</b>	<b>3,617,000</b>	<b>83,726,791</b>
Other revenue:				
Promotional material sales	3,838,003	-	-	3,838,003
Program service fees	1,079,554	190,000	-	1,269,554
Investment income, net	263,174	40,293	-	303,467
Conferences	2,173,404	-	-	2,173,404
Miscellaneous and other	1,069,781	4,411	-	1,074,192
<b>Total other revenue</b>	<b>8,423,916</b>	<b>234,704</b>	<b>-</b>	<b>8,658,620</b>
Net assets released from restrictions	32,368,385	(32,368,385)	-	-
<b>Total revenues</b>	<b>100,790,133</b>	<b>(12,021,722)</b>	<b>3,617,000</b>	<b>92,385,411</b>
<b>Expenses</b>				
Program services:				
Investor Relations	35,882,557	-	-	35,882,557
International Network	2,470,751	-	-	2,470,751
Community Impact Leadership & Learning	27,446,749	-	-	27,446,749
Public Policy	1,162,216	-	-	1,162,216
Brand Leadership	8,007,921	-	-	8,007,921
Campaign and Public Relations	8,069,602	-	-	8,069,602
Promotional Material Sales	2,630,119	-	-	2,630,119
<b>Total program services</b>	<b>85,669,915</b>	<b>-</b>	<b>-</b>	<b>85,669,915</b>
Supporting services:				
General and administrative	7,269,359	-	-	7,269,359
Fund-raising	2,054,488	-	-	2,054,488
<b>Total supporting services</b>	<b>9,323,847</b>	<b>-</b>	<b>-</b>	<b>9,323,847</b>
<b>Total expenses</b>	<b>94,993,762</b>	<b>-</b>	<b>-</b>	<b>94,993,762</b>
Changes in net assets before non-operating items	5,796,371	(12,021,722)	3,617,000	(2,608,351)
<b>Non-operating items</b>				
Change in tax liability	5,167	-	-	5,167
Pension-related changes other than net periodic pension cos	(526,358)	-	-	(526,358)
<b>Changes in net assets</b>	<b>5,275,180</b>	<b>(12,021,722)</b>	<b>3,617,000</b>	<b>(3,129,542)</b>
<b>Net assets, beginning of year</b>	<b>19,293,975</b>	<b>26,074,242</b>	<b>-</b>	<b>45,368,217</b>
<b>Net assets, end of year</b>	<b>\$ 24,569,155</b>	<b>\$ 14,052,520</b>	<b>\$ 3,617,000</b>	<b>\$ 42,238,675</b>

*See accompanying summary of significant accounting policies and notes to consolidated financial statements.*

## United Way Worldwide and Subsidiaries

### Consolidated Statements of Cash Flows

Years Ended December 31,	2011	2010
<b>Cash flows from operating activities</b>		
Changes in net assets	\$ (3,631,207)	\$ (3,129,542)
Adjustments to reconcile changes in net assets to net cash flows (used in) provided by operating activities:		
Depreciation and amortization	1,952,588	1,546,185
Provision for allowance for doubtful accounts	381,368	(503,350)
Bad debt expense	201,000	1,442
Provision for allowance for inventory	(3,686)	(599)
Inventory write-off	25,000	25,000
Realized and unrealized loss (gain) on investments	345,972	(135,149)
Permanently restricted contributions received	(53,038)	(3,617,000)
Changes in assets and liabilities:		
Custodial funds	3,637,491	1,633,059
Local United Way receivables	(873,290)	982,700
Amounts raised on behalf of others	(5,798,368)	(4,494,691)
Campaign receivables	595,476	3,597,359
Contributions receivable	(1,383,796)	3,008,597
Accounts receivable	285,141	1,164,266
Inventory	31,326	56,133
Deferred income tax asset	(197,899)	173,263
Prepaid expenses and other current assets	(118,100)	140,889
Due from participating local United Ways	(325,298)	265,106
Due from affiliates	149,417	(354,819)
Other noncurrent assets	(112,645)	(192,519)
Accounts payable and accrued liabilities	(2,757,110)	1,432,336
Distributions payable to local United Ways	(1,339,993)	128,438
Grants payable	(126,551)	(131,327)
Advances on grants not awarded	2,941,161	(752,118)
Deferred revenue	312,946	227,569
Due to affiliates	93,695	(52,880)
Liability for pension benefits	5,244,679	(10,743)
Postretirement benefits	169,866	(200,974)
Other liabilities	(173,571)	(224,007)
<b>Net cash flows (used in) provided by operating activities</b>	<b>(527,426)</b>	<b>582,624</b>
<b>Cash flows from investing activities</b>		
Purchase of property and equipment	(598,636)	(9,753,487)
Proceeds from sale of investments	7,983,745	2,400,841
Purchase of investments	(14,265,295)	(10,365,577)
Issuance of and interest on notes receivable	(55,807)	(148,128)
<b>Net cash flows (used in) provided by investing activities</b>	<b>(6,935,993)</b>	<b>(17,866,351)</b>
<b>Cash flows from financing activities</b>		
Proceeds from borrowing	1,165,000	2,341,000
Repayment of debt	(1,718,833)	(1,250,000)
Permanently restricted contributions received	53,038	3,617,000
<b>Net cash flows (used in) provided by financing activities</b>	<b>(500,795)</b>	<b>4,708,000</b>
<b>Net decrease in cash and cash equivalents</b>	<b>(7,964,214)</b>	<b>(12,575,727)</b>
<b>Cash and cash equivalents:</b>		
Beginning of year	21,652,423	34,228,150
<b>End of year</b>	<b>\$ 13,688,209</b>	<b>\$ 21,652,423</b>

*See accompanying summary of significant accounting policies and notes to consolidated financial statements.*

United Way Worldwide and Subsidiaries

Consolidated Statement of Functional Expenses

Year Ended December 31, 2011

	Program Services							Supporting Services				Total Expenses
	Investor Relations	International Network	Community Impact Leadership & Learning	Public Policy	Brand Leadership	Campaign and Public Relations	Promotional Material Sales	Total Program Services	General and Administrative	Fund-Raising	Total Supporting Services	
Salaries	\$ 4,220,099	\$ 1,019,184	\$ 7,577,243	\$ 715,756	\$ 3,454,938	\$ 570,251	\$ 478,358	\$ 18,035,829	\$ 3,650,222	\$ 1,240,634	\$ 4,890,856	\$ 22,926,685
Employee benefits and taxes	937,294	201,424	1,744,335	161,909	774,956	51,998	118,522	3,990,438	782,388	279,803	1,062,191	5,052,629
Professional fees and contract services	878,811	548,817	5,977,732	74,155	4,148,162	226,001	126,095	11,979,773	1,441,780	211,439	1,653,219	13,632,992
Conferences and travel	597,550	392,045	2,050,201	51,322	386,596	20,533	19,834	3,518,081	161,620	195,885	357,505	3,875,586
Subscriptions, dues, and staff development	42,313	15,063	43,946	16,982	24,426	5,352	-	148,082	99,780	17,730	117,510	265,592
Scholarships, grants, and awards	32,721,446	23,898	4,374,867	1,851	310,200	2,912,893	-	40,345,155	5,078	1,001	6,079	40,351,234
Supplies	61,118	16,997	187,893	9,150	83,970	15,523	11,836	386,487	79,419	26,493	105,912	492,399
Telephone	173,875	50,761	285,220	20,132	87,359	35,517	19,073	671,937	98,486	17,312	115,798	787,735
Postage and shipping	42,167	7,666	49,041	4,655	19,705	1,646	37,290	162,170	33,582	4,080	37,662	199,832
Occupancy	145,383	36,826	213,589	22,095	84,699	293,579	-	796,171	849,269	18,413	867,682	1,663,853
Cost of goods sold	-	-	-	-	-	-	1,759,852	1,759,852	-	-	-	1,759,852
Depreciation and amortization	417,719	108,498	629,290	65,099	249,546	48,508	-	1,518,660	379,679	54,249	433,928	1,952,588
Income taxes	-	-	-	-	-	-	-	-	(132,138)	-	(132,138)	(132,138)
Other expenses	126,526	33,437	198,012	19,718	76,087	1,574	-	455,354	317,579	16,796	334,375	789,729
<b>Total expenses</b>	<b>\$ 40,364,301</b>	<b>\$ 2,454,616</b>	<b>\$ 23,331,369</b>	<b>\$ 1,162,824</b>	<b>\$ 9,700,644</b>	<b>\$ 4,183,375</b>	<b>\$ 2,570,860</b>	<b>\$ 83,767,989</b>	<b>\$ 7,766,744</b>	<b>\$ 2,083,835</b>	<b>\$ 9,850,579</b>	<b>\$ 93,618,568</b>

See accompanying summary of significant accounting policies and notes to consolidated financial statements.

United Way Worldwide and Subsidiaries

Consolidated Statement of Functional Expenses

Year Ended December 31, 2010

	Program Services							Supporting Services				
	Investor Relations	International Network	Community Impact Leadership & Learning	Public Policy	Brand Leadership	Campaign and Public Relations	Promotional Material Sales	Total Program Services	General and Administrative	Fund-Raising	Total Supporting Services	Total Expenses
Salaries	\$ 4,234,215	\$ 1,059,912	\$ 7,142,223	\$ 684,406	\$ 3,265,192	\$ 631,474	\$ 469,953	\$ 17,487,375	\$ 3,449,598	\$ 976,819	\$ 4,426,417	\$ 21,913,792
Employee benefits and taxes	1,022,131	224,947	1,786,133	154,776	785,417	103,836	148,032	4,225,272	791,051	232,281	1,023,332	5,248,604
Professional fees and contract services	955,569	413,471	6,100,834	82,209	2,938,193	99,961	79,097	10,669,334	1,306,790	616,014	1,922,804	12,592,138
Conferences and travel	590,252	291,044	2,195,037	79,529	302,764	20,515	18,230	3,497,371	138,205	78,131	216,336	3,713,707
Subscriptions, dues, and staff development	51,819	10,536	36,330	26,357	27,570	9,441	-	162,053	99,955	5,129	105,084	267,137
Scholarships, grants, and awards	28,206,252	264,705	8,949,551	17,446	146,113	6,570,150	-	44,154,217	75,094	61,239	136,333	44,290,550
Supplies	103,631	30,643	203,017	15,088	114,345	30,933	11,461	509,118	79,802	18,544	98,346	607,464
Telephone	121,469	41,588	159,264	15,071	53,551	35,699	19,693	446,335	56,289	6,018	62,307	508,642
Postage and shipping	21,118	3,770	33,149	3,164	14,025	1,529	40,466	117,221	137,444	4,660	142,104	259,325
Occupancy	118,971	31,360	199,381	17,662	73,590	316,206	-	757,170	785,977	11,774	797,751	1,554,921
Cost of goods sold	-	-	-	-	-	-	1,843,187	1,843,187	-	-	-	1,843,187
Depreciation and amortization	317,125	76,110	486,258	50,740	211,417	50,539	-	1,192,189	319,772	34,224	353,996	1,546,185
Income taxes	-	-	-	-	-	-	-	-	(60,626)	-	(60,626)	(60,626)
Other expenses	140,005	22,665	155,572	15,768	75,744	199,319	-	609,073	90,008	9,655	99,663	708,736
<b>Total expenses</b>	<b>\$ 35,882,557</b>	<b>\$ 2,470,751</b>	<b>\$ 27,446,749</b>	<b>\$ 1,162,216</b>	<b>\$ 8,007,921</b>	<b>\$ 8,069,602</b>	<b>\$ 2,630,119</b>	<b>\$ 85,669,915</b>	<b>\$ 7,269,359</b>	<b>\$ 2,054,488</b>	<b>\$ 9,323,847</b>	<b>\$ 94,993,762</b>

See accompanying summary of significant accounting policies and notes to consolidated financial statements.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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### Organization

United Way Worldwide (UWW) is an international organization supported primarily by local United Ways (LUW's) through membership dues. UWW serves the United Way movement by being a leader in philanthropy and a mobilizer of resources, helping to shape the world's health and human services agenda and create a better quality of life for all. UWW's mission is to improve lives by mobilizing the caring power of communities around the world to advance the common good.

UWW's Tri-State regional office (Tri-State) is responsible for raising charitable funds from employees and companies through United Way campaigns at a group of participating companies whose employees live and/or work in the New York Tri-State region and elect to participate in this specific regional campaign. Workplace campaigns at participating companies are organized in cooperation with local participating United Ways in the Tri-State region.

United Way Store (UW Store) is a wholly owned, for-profit subsidiary of UWW. UW Store's purpose is to provide sales fulfillment services to local United Ways, UWW, and other organizations. Sales to UWW and local United Ways accounted for approximately 70% and 74% of UW Store's sales for 2011 and 2010, respectively.

United eWay (eWay) combines advanced online giving with integrated pledge processing and fund distribution services for corporate philanthropic programs. eWay is a wholly owned subsidiary of UWW. Effective June 30, 2008, eWay sold substantially all its assets and transferred certain of its liabilities to Create Hope, Inc., a for-profit Delaware corporation. eWay received a 49% preferred stock ownership with voting rights in Truist Inc. (Truist). Subsequent to the sale, eWay transferred its ownership interest to UWW. As part of the transaction in 2008, UWW wrote off its investment in eWay and recorded a loss, net of the value of the Truist stock received. During 2009, the Organization determined that the investment in Truist was impaired and wrote the investment down to \$0. eWay was subsequently dissolved effective March 24, 2011.

United Way Worldwide (Asia) Limited (UWW Asia) is a wholly owned, for-profit subsidiary of UWW incorporated in Hong Kong on January 19, 2010. There has been no activity by UWW Asia since the date of its incorporation.

### Consolidation Policy

The consolidated financial statements include the accounts of UWW, UW Store, eWay, and UWW Asia (collectively referred to as "the Organization"). Significant transactions between the companies, including all intercompany balances, have been eliminated in consolidation. The investment in Truist Inc., a 49% owned affiliate, is accounted for on the equity method.

### Basis of Accounting

The consolidated financial statements of the Organization have been prepared on the accrual basis of accounting.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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### Cash and Cash Equivalents

Cash and cash equivalents are liquid investments with original maturities at the date of purchase of three months or less and consist primarily of money market funds.

### Custodial Funds – UWW

Since 1983, Congress has allocated \$3.7 billion to the Department of Homeland Security's Federal Emergency Management Agency (FEMA) to provide emergency food and shelter to needy individuals throughout the country. In 1983, a national board was convened to distribute these funds through the Emergency Food and Shelter Program (EFSP), a separate congressionally authorized program of FEMA, which is not consolidated into the Organization's financial statements. UWW was appointed fiscal agent for EFSP. In addition to UWW, other members of the national board include the American Red Cross; Catholic Charities USA; the Jewish Federations of North America; the National Council of Churches of Christ in the U.S.A.; the Salvation Army; and FEMA. As fiscal agent, UWW is the custodian of the funds and is responsible for the administration and disbursement of grants as directed by the national board. UWW charged certain administrative expenses to EFSP totaling \$272,000 and \$270,000 for the years ended December 31, 2011 and 2010, respectively. In 2011 and 2010 approximately \$80,747,000 and \$200,856,000, respectively, were distributed in the form of grants to other charitable organizations. As of December 31, 2011 and 2010, undistributed balances of \$9,426,279 and \$5,574,449, respectively, were included in custodial funds, with a corresponding liability in the accompanying consolidated statements of financial position.

As of December 31, 2011 and 2010, UWW's custodial funds totaled \$16,848,517 and \$16,470,798, respectively. This total as of December 31, 2011 and 2010 included \$5,733,347 and \$9,370,199, respectively, designated for amounts raised on behalf of others. Short term custodial funds consist of cash and cash equivalents. Long term custodial funds consist of U.S. Government agency notes, common collective trusts, corporate bonds and equity securities.

UWW acts as trustee for certain planned giving investments. Annuity payments are made to the donor, and any residual restricted by the donor benefits LUW's. For the years ended December 31, 2011 and 2010, \$1,688,891 and \$1,525,511, respectively, of such annuities are included as noncurrent custodial assets and noncurrent custodial liabilities.

Under the Tri-State regional office distribution formula, undesignated campaign pledges from participating companies and their employees, after provision for collection losses and operating expenses, are distributed by a formula based on relative needs and geographic area in which the funds were raised. The formula distribution to local participating United Ways is recorded when the formula calculation is finalized and approved by the Finance Committee of the UWW Board of Trustees. The 2010/2011 campaign distribution is reflected in the consolidated statements of activities as distributions to participating local United Ways. Funds for each campaign year are disbursed over a twelve-month period beginning in March of the following year. Distributions payable to local United Ways include the balance of undesignated funds from the 2010/2011 campaign yet to be paid.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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### Local United Way Receivables

Local United Way (LUW) receivables consist of amounts due from LUW's for the use of the name and service marks owned by UWW, registration fees for conferences and other miscellaneous charges. An allowance for uncollectible local United Way receivables is provided based on management's judgment, including such factors as prior collection history.

### Campaign Receivables

Campaign receivables consist of amounts due from companies and employees for charitable giving campaigns facilitated by the Tri-State regional office. The allowance for doubtful accounts is calculated based upon actual collections from previous campaigns. Once a campaign has been completed, remaining balances in campaign receivables and donor designation payable (which is shown in the consolidated statements of financial position as Amounts Raised on Behalf of Others - ARBO), net of allowances for doubtful accounts and estimated future collections or distributions, are written off through Campaign efforts revenue.

### Contributions Receivable

Contributions receivable consist of unconditional promises to give and are recorded in the year the promise is made. Conditional promises to give are not included as support until the conditions are substantially met. Unconditional promises to give that are expected to be collected within one year are recorded at their net realizable value. Unconditional promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

The discounts on those amounts are computed using risk-free interest rates applicable to the years in which the promises are received. Amortization of the discount is included in contribution revenue. The interest rate used in computing the discount of the estimated future cash flows was 2.80% and 0.36% for pledges received in 2011 and 2010. The discount will be recognized as contributions revenue in fiscal years 2012 through 2014 as the discount is amortized using an effective yield over the duration of the contributions. An allowance for uncollectible contributions receivable is provided based on management's judgment, including such factors as prior collection history, type of contribution, and nature of fund-raising activity.

### Accounts Receivable

Accounts receivable consist primarily of amounts due from the sale of services or goods. The allowance method is used to determine the uncollectible amounts. An allowance for uncollectible accounts receivable is provided based on management's judgment, including such factors as prior collection history.

### Inventory

Inventory consists of United Way products and campaign materials as well as other promotional materials held for sale. Inventory is stated at the lower of cost or market, and is valued using the weighted-average cost method. When inventory is determined to be excessive or obsolete, it is reduced by an allowance for estimated excess or obsolete inventory.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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UW Store wrote off approximately \$25,000 of obsolete inventory for each of the years ended 2011 and 2010, and had an allowance of \$4,907 and \$8,593 at December 31, 2011 and 2010, respectively.

### Investments

Investments are reported at fair value based on quoted market prices. Investments classified as short-term are available for operations in the next fiscal year. Unrealized and realized gains and losses are included in the accompanying consolidated statements of activities. Investment earnings are reported net of related expenses, such as custodial, commission, and investment advisory fees.

### Property and Equipment

Property and equipment are recorded at cost. The Organization capitalizes expenditures for property and equipment in excess of certain thresholds specified below. Depreciation and amortization are calculated using the straight-line method over the following useful lives for each entity:

	UWW	UW Store
Building	35 years	N/A
Furniture, equipment, and software	3-7 years	3-7 years
Leasehold improvements, and/or building improvements, and capital leases	5-15 years	The lesser of the term of the lease or the life of the asset
Capitalization threshold	\$ 2,500	\$ 1,000

When assets are sold or otherwise disposed of, the asset and related accumulated depreciation and amortization are removed from the accounts and any remaining gain or loss is included in operations. Repairs and maintenance are charged to expense when incurred.

UWW has art work valued at \$256,450 that is not considered to be a collection as per Financial Accounting Standards Board (FASB) Accounting Standards Codification (ASC) Topic 958-360-25, *Works of Art, Historical Treasures and Similar Items*. The art work is included in property and equipment in the consolidated statements of financial position. The art work was appraised in 1994 and is recorded at the appraisal value. As per FASB ASC Topic 958-360-35, the art work is not depreciated.

### Noncurrent Assets

Other noncurrent assets include a trademark, which was initially measured based on its fair value. UWW has one trademark that was purchased in 2008, relating to the "Born Learning" campaign which strives to help parents, care-givers and communities to create quality early learning opportunities for young children. The trademark allows UWW to brand certain products and apparel with the "Born Learning" brand.



# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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The trademark is not amortized as it has an indefinite useful life due to the fact that the “Born Learning” campaign will continue until an undeterminable date in the future. Also included in noncurrent assets are the cash surrender value of life insurance contracts and the plan assets of UWW’s deferred compensation plan which are stated at net asset value, which approximates the fair market value.

### Impairment of Long-Lived Assets

Management reviews asset carrying amounts whenever events or circumstances indicate that such carrying amounts may not be recoverable. When considered impaired, the carrying amount of the asset is reduced, by a charge to the consolidated statements of activities, to its current fair value.

### Deferred Revenue

Deferred revenue consists of training programs and conferences as well as deferred service revenue. The Organization recognizes training programs and conference revenues after programs and conferences have been completed. All unexpended training programs and conference and service revenues at year end are deferred and recognized when the related expenditures occur.

### Other Noncurrent Liabilities

Other noncurrent liabilities consist of deferred rent, accrued reorganization costs and deferred compensation.

A deferred rent liability has been recorded to reflect the benefit of lease incentives included in the office space lease. The benefits of these incentives, including free rent and a tenant improvement allowance, will be recognized equally over the term of the lease.

### Net Assets

#### *Unrestricted Net Assets*

Unrestricted net assets are available for use in general operations. Board designated net assets is a component of unrestricted net assets, which is a quasi-endowment, set up by the Board of Trustees for the purpose of securing the Organization’s long-term financial viability.

The International Donor Advised Giving (IDAG) program is a component of unrestricted net assets and was established by the Board of Trustees. Companies, foundations and individuals contribute to IDAG to achieve their philanthropic goals outside of the United States. IDAG provides comprehensive grant-making services to ensure compliance with both U.S. and international laws and UWW retains variance power of all contributions to IDAG.

#### *Temporarily Restricted Net Assets*

Temporarily restricted net assets consist of amounts that are subject to donor restrictions. The Organization is permitted to use or expend the donated assets in accordance with the donor restriction.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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The Organization reports gifts of cash and other assets as restricted support if they are received with donor stipulations that limit the use of the donated assets. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the consolidated statements of activities as net assets released from restrictions.

### *Permanently Restricted Net Assets*

Permanently restricted net assets consist of assets whose use is limited by donor-imposed restrictions that neither expire by the passage of time nor can be fulfilled or otherwise removed by actions of the Organization. The restrictions stipulate that resources be maintained permanently but permit the Organization to expend the income generated in accordance with the provisions of the agreement.

## Revenue Recognition

### *UWW Membership Revenue*

Membership revenue is recorded ratably over the calendar year membership term. This membership allows local United Ways to use the name owned by UWW, during the period of membership. Membership support calculations are based on a formula driven process. If any LUW does not remit its annual membership support, the LUW's ability to utilize the name can be revoked. Membership revenue is recognized net of training credits provided to the members. These training credits are recorded as deferred revenue until the credit expires or is used by the LUW, at which time the related training revenue is recognized. As of December 31, 2011 and 2010, the amount of the deferred training credit was \$2,938,165 and \$3,165,443, respectively.

### *UWW Contributions Revenue*

UWW recognizes contributions received and made, including unconditional promises to give, as revenue in the period received or made. Contributions received are reported as unrestricted support, temporarily restricted support, or permanently restricted support. Temporarily restricted contributions that are used for the purpose specified by the donor in the same year as the contribution is received are recognized as temporarily restricted contributions and are reclassified as net assets released from restrictions in the same year. Promises to contribute that stipulate conditions to be met before the contribution is made are not accrued until the conditions are met. As of December 31, 2011 and 2010, UWW had received conditional promises to give totaling \$5,800,000 for the renovation of the office building in Alexandria, Virginia.

Temporarily restricted campaign efforts, as shown in the consolidated statements of activities, reflect the portion of two different campaign years processed through Tri-State that were both partially recognized in 2011. The 2010/2011 campaign, distributed during 2011, consists of donations pledged primarily in 2010 by companies and their employees. Only pledges that were supported by documentation substantiating both the donor's unconditional promise to give and the instructions on the use of those funds were recorded in 2010. The remaining promises to give for the 2010/2011 campaign were recorded in 2011 as supporting documentation became available. Similarly, for the 2011/2012 campaign only those pledges that provide both documentation supporting the unconditional promise to give and donor instructions on the use of funds were recorded at December 31, 2011.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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Campaign efforts include contributions, amounts raised on behalf of others (ARBO), and amounts raised by participating companies paid directly to recipient organizations. Contributions and pledges are recognized as revenue in the period received or promised. Pledges received where the donor designates that the gift is for a specific United Way or nonprofit agency are accounted for as agency transactions. Accordingly, while such amounts raised on behalf of others are included in total campaign efforts in the accompanying consolidated financial statements they are deducted prior to reporting net distributable contributions. Amounts paid directly are contributions raised in the Tri-State region as part of the Tri-State's annual campaign.

In 2011 and 2010, unrestricted revenue includes income of \$698,835 and \$2,959,030, respectively, recorded as additional revenue from prior year campaigns and a change to the allowance for uncollectible pledges. The amounts are gains realized from better than anticipated pledge collections and a reduction in the liability amounts raised on behalf of others for the 2009/2010 and 2008/2009 Tri-State campaigns, which were closed out during 2011 and 2010, respectively. Included within the net assets released from restrictions in 2011 and 2010 are the total Tri-State 2010/2011 and 2009/2010 campaign efforts, respectively, as well as amounts raised on behalf of others and the change in allowance for uncollectible pledges.

### Expenses

Expenses are recognized by the Organization during the period in which they are incurred. Expenses paid in advance and not yet incurred are deferred to the applicable period.

### Functional Allocation of Expenses

The costs of providing various program and supporting activities have been summarized on a functional basis in the consolidated statements of activities. Accordingly, certain costs have been allocated among the programs and supporting services benefited.

### Donated Services and Materials

A substantial number of volunteers have donated significant amounts of time to the Organization's program services and to its fund-raising campaigns. No amounts have been recognized in the consolidated statements of activities since jobs done by Organization volunteers do not fall into the criteria established by the Financial Accounting Standards Board in this area.

Donated materials, including software, are recorded at fair value at the date of donation.

The Organization records donated services, including advertising, at the fair market value of the services received.

### Endowment

The Organization's endowment consists of one fund established for the purpose of providing home care and assisted living to the elderly poor, with specific reference to assisting older people to remain in their own homes. As required by generally accepted accounting principles, net assets associated with endowment funds are classified and reported based on the existence or absence of donor-imposed restrictions.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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### *Interpretation of Relevant Law*

The Board of Trustees has determined that an enacted version of the Uniform Prudent Management of Institutional Funds Act (UPMIFA) applies to the Organization's endowment fund. UPMIFA provides guidance and authority to charitable organizations concerning the management and investment of funds held by those organizations, and UPMIFA imposes additional duties on those who manage and invest charitable funds. These duties provide additional protections for charities and also protect the interests of donors who want to see their contributions used wisely.

The Organization classifies as permanently restricted net assets the original value of the gifts donated to the permanent endowment and the original value of subsequent gifts to the permanent endowment. The remaining portion of the donor-restricted endowment fund that is not classified in permanently restricted net assets, generally investment income, is classified as temporarily restricted net assets until those amounts are appropriated for expenditure by the Organization in a manner consistent with the standard of prudence prescribed by UPMIFA.

When a donor expresses intent clearly in a written gift instrument, the Organization follows the donor's instructions. When a donor's intent is not so expressed, the Organization shall spend an amount from the fund that is prudent, consistent with the purposes of the fund, relevant economic factors, and the donor's intent that the fund continues in perpetuity. As a result of the determination that an enacted version of UPMIFA applies in accounting for endowment funds, the Organization follows ASC 958-205.

### *Investment Policy Statement*

The fundamental investment objectives for investments are to ensure safety and preservation of principal, meet liquidity needs, apply diversification and risk limits appropriate to the investment pools and achieve optimal net investment returns subject to the risk tolerance, investment pool objectives and policy constraints. The asset pools in which the endowment funds are invested require current income which is the minimum needed for expenses and prudent liquidity, growth of income for planning and execution of distributions, and capital growth for long term growth and sustainability.

### *Spending Policy Statement*

In making expenditures from endowment funds, the Executive Committee shall first comply with any restrictions or requirements in the gift instrument as to purpose and amount. Except as otherwise provided by the gift instrument, in making expenditures from endowment funds, the Executive Committee shall take into account all relevant considerations including but not limited to the long and short term needs of the Organization in carrying out its purposes, its present and anticipated financial requirements, expected total return on its investments, price level trends and general economic conditions. The Executive Committee shall conduct an annual analysis of the historic dollar value of the endowment funds plus an inflation factor of three percent (3%) and may spend any amount in excess of inflation-adjusted historic dollar value so long as such amount is attributable to net realized gains from any property or unrealized gains attributable to marketable securities.

# United Way Worldwide and Subsidiaries

## Summary of Significant Accounting Policies

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In order to provide for consistent expenditures from endowment funds from year to year, the Executive Committee may elect to adopt a “take-down” schedule that would provide for expenditure of a specified percentage of the 3 year’s end of year average of the Fund’s market value of Donor Restricted Funds, subject to the limitations of the gift instruments and applicable state law, not to exceed the amount that could be expended under the provisions above. The Executive Committee is not required to appropriate any amount.

### Use of Estimates

The preparation of consolidated financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect certain reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

### Financial Instruments and Credit Risk

Financial instruments which potentially subject the Organization to concentrations of credit risk consist principally of cash and cash equivalents, custodial funds and investments held at creditworthy financial institutions. These balances are kept within certain limits to prevent risk caused by concentration. There is also limited credit risk associated with LUW, campaign, contributions and accounts receivable. The credit risk with respect to receivables is limited because the Organization deals with a large number of LUW’s, donors and customers in a wide geographic area.

### Recent Accounting Pronouncements

In May 2011, FASB issued Accounting Standards Update (ASU) 2011-04, *Amendments to Achieve Common Fair Value Measurement and Disclosure Requirements in U.S. GAAP and IFRSs* (ASU 2011-04). ASU 2011-04 amended ASC 820, *Fair Value Measurements and Disclosures*, to provide a consistent definition of fair value and improve the comparability of fair value measurements presented and disclosed in financial statements prepared in accordance with U.S. GAAP and IFRSs. Some of the amendments clarify the application of existing fair value measurement and disclosure requirements, while other amendments change a particular principle or requirement for measuring fair value or disclosing information about fair value measurements. The amendments are to be applied prospectively and are effective for annual periods beginning after December 15, 2011. Management is currently evaluating the effect the provisions of ASU 2011-04 will have on the Organization’s consolidated financial statements.

### Reclassifications

Certain accounts in the 2010 consolidated financial statements have been reclassified to conform with the current year consolidated financial statement presentation.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### 1. Uninsured Cash and Cash Equivalents

The Organization maintains its cash balances at several financial institutions which, at times, may exceed federally insured limits. On November 9, 2010, the Federal Deposit Insurance Corporation (FDIC) Board of Directors issued a final rule to implement Section 343 of the Dodd-Frank Wall Street Reform and Consumer Protection Act that provides temporary unlimited deposit insurance coverage for non-interest bearing transaction accounts at all FDIC-insured depository institutions. The separate coverage for non-interest-bearing transaction accounts became effective on December 31, 2010 and terminates on December 31, 2012. Beginning 2013, insurance coverage will revert to \$250,000 per depositor at each financial institution and the non-interest bearing cash balances may again exceed federally insured limits. At December 31, 2011 and 2010, the Organization held \$4,618,264 and \$9,588,939, respectively, in uninsured cash and cash equivalents. The Organization has not experienced any losses in such accounts and believes it is not exposed to significant credit risk on its cash and cash equivalents.

### 2. Investments

Investments, at fair value, consist of the following at:

<i>December 31,</i>	2011	2010
Corporate bonds	\$ 6,656,481	\$ 2,335,731
Equity securities	2,580,633	1,831,455
Government agency notes	2,543,284	3,000,129
U.S. Treasury notes	2,350,904	1,767,655
Bond funds	2,228,292	1,631,970
Corporate stocks	317,040	174,116
	<hr/> 16,676,634	<hr/> 10,741,056
Less: short-term investments	<hr/> 9,723,140	<hr/> 3,285,584
	<hr/> \$ 6,953,494	<hr/> \$ 7,455,472

Interest income, net of investment expenses, for the years ended December 31, 2011 and 2010 was \$507,066 and \$168,048, respectively. The realized and unrealized (loss) gain for the years ended December 31, 2011 and 2010 was (\$345,972) and \$135,419, respectively.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

### 3. Custodial Funds

Custodial funds, at fair value, consist of the following at:

<i>December 31,</i>	2011	2010
Cash and cash equivalents	\$ 15,159,626	\$ 14,945,287
Equity securities	505,924	89,396
U.S. Government agency notes	448,282	550,655
Common collective trusts	409,300	499,002
Corporate bonds	325,385	386,458
	<u>16,848,517</u>	<u>16,470,798</u>
Less: short-term custodial funds	<u>15,159,626</u>	<u>14,945,287</u>
	<u>\$ 1,688,891</u>	<u>\$ 1,525,511</u>

### 4. Fair Value Measurements

The following methods and assumptions were used by the Organization in estimating the fair value of other financial instruments, which consist of investments and custodial funds. As defined in FASB ASC Topic 820, fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date (exit price). The Organization utilizes market data or assumptions that market participants would use in pricing the asset or liability, including assumptions about risk and the risks inherent in the inputs to the valuation technique. These inputs can be readily observable, market corroborated, or generally unobservable. The Organization primarily applies the market approach for recurring fair value measurements and endeavors to utilize the best available information.

FASB ASC Topic 820 establishes a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value and maximizes the use of observable inputs and minimizes the use of unobservable inputs by requiring that the observable inputs be used when available.

The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to measurements involving significant unobservable inputs (Level 3 measurements). The three levels of fair value hierarchy are as follows:

**Level 1 Inputs:** Valuation based on quoted prices in active markets for identical assets or liabilities that a reporting entity has the ability to access at the measurement date, and where transactions occur with sufficient frequency and volume to provide pricing information on an ongoing basis.

**Level 2 Inputs:** Valuation based on inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly. Inputs include quoted prices for similar assets or liabilities in active markets, quoted prices for identical or similar assets or liabilities in markets that are not active, that is markets in which there are few transactions, prices are not current, or prices vary substantially over time.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

**Level 3 Inputs:** Valuation based on inputs that are unobservable for an asset or liability and shall be used to measure fair value to the extent that observable inputs are not available, thereby allowing for situations in which there is little, if any, market activity for the asset or liability at the measurement date.

A summary of investments and custodial fund investments summarized by input level as of December 31, 2011 is as follows:

<i>December 31,</i>	Level 1	Level 2	Total
<i>Investments:</i>			
Corporate bonds			
Large cap	\$ 6,656,481	\$ -	\$ 6,656,481
Equity securities			
Large cap	1,534,896	-	1,534,896
Mid cap	358,464	-	358,464
Small cap	180,515	-	180,515
International	342,302	-	342,302
Emerging markets	164,456	-	164,456
Government agency notes	2,543,284	-	2,543,284
U.S. Treasury notes	2,350,904	-	2,350,904
Bond funds	1,590,598	637,694	2,228,292
Corporate stocks	317,040	-	317,040
<b>Total investments</b>	<b>\$ 16,038,940</b>	<b>\$ 637,694</b>	<b>\$ 16,676,634</b>
<i>Custodial funds:</i>			
Equity securities			
Large cap	\$ 505,923	\$ -	\$ 505,923
U.S. Government agency notes	448,283	-	448,283
Common collective trusts	-	409,300	409,300
Corporate bonds			
Large cap	325,385	-	325,385
<b>Total custodial funds</b>	<b>\$ 1,279,591</b>	<b>\$ 409,300</b>	<b>\$ 1,688,891</b>



# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

A summary of investments and custodial fund investments summarized by input level as of December 31, 2010 is as follows:

<i>December 31,</i>	Level 1	Level 2	Total
<i>Investments:</i>			
Corporate bonds			
Large cap	\$ 2,335,731	\$ -	\$ 2,335,731
Equity securities			
Large cap	1,113,000	-	1,113,000
Mid cap	138,825	-	138,825
Small cap	138,433	-	138,433
International	300,659	-	300,659
Emerging markets	140,538	-	140,538
Government agency notes	3,000,129	-	3,000,129
U.S. Treasury notes	1,767,655	-	1,767,655
Bond funds	835,848	796,122	1,631,970
Corporate stocks	174,116	-	174,116
<b>Total investments</b>	<b>\$ 9,944,934</b>	<b>\$ 796,122</b>	<b>\$ 10,741,056</b>
<i>Custodial funds:</i>			
Equity securities			
Large cap	\$ 89,396	\$ -	\$ 89,396
U.S. Government agency notes	550,655	-	550,655
Common collective trusts	-	499,002	499,002
Corporate bonds			
Large cap	386,458	-	386,458
<b>Total custodial funds</b>	<b>\$ 1,026,509</b>	<b>\$ 499,002</b>	<b>\$ 1,525,511</b>

The fair market value of a financial instrument is defined in FASB ASC Topic 825, *Financial Instruments*, as "the amount at which the instrument could be exchanged in a current transaction between willing parties." The carrying amounts reported in the accompanying consolidated statements of financial position for local United Way receivables, campaign receivables, contributions receivable, accounts receivable, notes receivable and debt, approximate fair value given the short-term nature of the financial instruments or conversely are based on a non-recurring assessment of fair value.

### *Net Asset Value (NAV) Per Share*

In accordance with ASU 2009-12, *Fair Value Measurements and Disclosures (ASC Topic 820) - Investment in Certain Entities that Calculate Net Asset Value per Share (or Its Equivalent)*, expanded disclosures to include the class, fair value, redemption frequency, and redemption notice period for those assets whose fair value is estimated using the net asset value per share or its equivalent for which fair value is not readily determinable, as of December 31, 2011 and 2010.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

The following table sets forth a summary of the Organization's investments with a reported NAV as of December 31, 2011:

Investment Type	Fair Value	Unfunded Commitments	Redemption Frequency	Notice Period (Days)
Bond funds	\$ 637,694	\$ -	Daily	1

The following table sets forth a summary of the Organization's investments with a reported NAV as of December 31, 2010:

Investment Type	Fair Value	Unfunded Commitments	Redemption Frequency	Notice Period (Days)
Bond funds	\$ 796,122	\$ -	Daily	1

The bond funds objectives are to provide a reasonable level of current income over time and to preserve capital. The funds are invested in investment-grade, publicly traded debt securities such as bonds, U.S. government and agency securities.

### 5. Local United Way Receivables

Local United Way receivables consist of the following at:

<i>December 31,</i>	2011	2010
Local United Way receivables	\$ 2,265,643	\$ 1,392,353
Allowance for doubtful accounts	(55,125)	(42,000)
Local United Way receivables, net	\$ 2,210,518	\$ 1,350,353

Bad debt expense is determined based on management's judgment, including such factors as prior collection history. There was no bad debt expense for the years ended December 31, 2011 and 2010 related to local United Way receivables.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

### 6. Campaign Receivables

Campaign receivables and allowance for uncollectible pledges consist of the following at:

<i>December 31,</i>	2011	2010
Amounts raised on behalf of others	\$ 19,846,428	\$ 15,918,899
Unrestricted campaign receivables	6,828,212	7,606,944
<b>Total campaign receivables</b>	<b>\$ 26,674,640</b>	<b>\$ 23,525,843</b>
	2011	2010
Campaign receivables, gross	\$ 31,979,243	\$ 28,647,190
Allowance for uncollectible pledges	(5,304,603)	(5,121,347)
<b>Campaign receivables, net</b>	<b>\$ 26,674,640</b>	<b>\$ 23,525,843</b>

### 7. Contributions Receivable

Contributions receivable consist of the following unconditional promises to give at:

<i>December 31,</i>	2011	2010
Amounts due in:		
Less than one year	\$ 4,047,706	\$ 4,039,542
One to five years - net of discount	1,785,632	610,000
<b>Total contributions receivable</b>	<b>5,833,338</b>	<b>4,649,542</b>
Less: allowance for doubtful accounts	(345,102)	(140,409)
	5,488,236	4,509,133
Less: contributions receivable current	3,702,604	3,899,133
<b>Contributions receivable - noncurrent</b>	<b>\$ 1,785,632</b>	<b>\$ 610,000</b>

Bad debt expense related to contributions receivable totaled \$200,000 and \$0 for the years ended December 31, 2011 and 2010, respectively.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### 8. Accounts Receivable

Accounts receivable consist of the following at:

<i>December 31,</i>	2011	2010
Accounts receivable	\$ 330,383	\$ 616,524
Allowance for doubtful accounts	(49,075)	(68,781)
<b>Total</b>	<b>\$ 281,308</b>	<b>\$ 547,743</b>

Bad debt expense related to accounts receivable totaled \$1,000 and \$1,442 for the years ended December 31, 2011 and 2010, respectively.

### 9. Notes Receivable

On August 24, 2009, UWW made a loan to Truist for \$445,343 with an interest rate of prime plus 4% per annum (7.25% at December 31, 2010) and a maturity date of September 30, 2010. The loan was part of the final negotiated settlement for the sale of eWay assets and the resulting 49% ownership interest in Truist by UWW. The loan was renegotiated on December 9, 2010 and was converted into a convertible note with an interest rate of 8% per annum and a maturity date of March 31, 2012. As part of the amendment dated December 9, 2010, at any time prior to repayment in full, the principal and accrued interest may at the election of UWW be converted into validly issued, fully paid and non-assessable whole shares of the most senior equity class of shares of Truist. If this is Truist's Series E preferred stock, the conversion price shall be \$0.118753 per share. On March 2012, the maturity date of the note was extended to April 30, 2012. The balance of the note receivable and accrued interest at December 31, 2011 and 2010 was \$524,959 and \$489,331, respectively.

On December 17, 2009, UWW made a loan to Truist for \$162,040 with an interest rate of 8% per annum and a maturity date of December 16, 2011. The loan was renegotiated on December 9, 2010 and was converted into a convertible note with an interest rate of 8% per annum and a maturity date of March 31, 2012. This note is one of the notes issued by Truist as part of an offering of notes that have an aggregate original principal amount of up to \$700,000. This note is subordinated to Truist indebtedness to Bridge Bank National Association. At any time prior to repayment in full, the principal and accrued interest may at the election of UWW be converted into validly issued, fully paid and non-assessable whole shares of the most senior equity class of shares of Truist. If this is Truist's Series E Convertible Preferred Stock, the conversion price shall be \$0.098961 per share for the first \$42,214 of the principal and corresponding accrued interest. The conversion price per share shall be \$0.118753 for the remainder due. If it is not Series E, then the conversion price per share shall be equal to the price per share in the related offering of such senior equity class of shares. On March 2012, the maturity date of the note was extended to April 30, 2012. The balance of the note receivable and accrued interest at December 31, 2011 and 2010 was \$188,499 and \$175,536, respectively.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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On December 9, 2010, UWW made a loan to Truist for \$90,209 with an interest rate of 8% per annum and a maturity date of March 31, 2013. The note provides for funding to Truist up to a total of \$171,380, upon written notice from Truist. This note is subordinated to Truist indebtedness to Bridge Bank National Association. At any time prior to repayment in full, the principal and accrued interest may at the election of UWW be converted into validly issued, fully paid and non-assessable whole shares of the most senior equity class of shares of Truist. If this is Truist's Series E Convertible Preferred Stock, the conversion price shall be \$0.118753 per share for the first \$28,663 of the principal and corresponding accrued interest. The conversion price per share shall be \$0.098961 for the remainder due. If it is not Series E, then the conversion price per share shall be equal to the price per share in the related offering of such senior equity class of shares. The balance of the note receivable and accrued interest at December 31, 2011 and 2010 was \$97,860 and \$90,644 respectively.

### 10. Property and Equipment

Property and equipment consists of the following at:

<i>December 31,</i>	2011	2010
Land	\$ 2,102,080	\$ 2,102,080
Building and building improvements	24,967,871	24,668,878
Leasehold improvements	816,495	816,495
Furniture, artwork, equipment, and software	11,229,056	10,930,283
	<u>39,115,502</u>	<u>38,517,736</u>
Less: accumulated depreciation and amortization	(21,557,059)	(19,605,341)
	<u>\$ 17,558,443</u>	<u>\$ 18,912,395</u>

Depreciation and amortization expense totaled \$1,952,588 and \$1,546,185 for the years ended December 31, 2011 and 2010, respectively.

### 11. Debt

In October 2011, UWW's line-of-credit was amended and renewed. The expiration date on the line-of-credit was extended until August 2012. Borrowing limits on the line-of-credit are a maximum of \$2,000,000. The interest rate on the line-of-credit remained at LIBOR plus 2.0%. There were no borrowings under the line-of-credit as of December 31, 2011 and 2010. UWW incurred no interest expense for the years ended December 31, 2011 and 2010.

UW Store has a \$250,000 line-of-credit agreement. The interest rate on the line-of-credit is LIBOR plus 2.75%, payable monthly. The line-of-credit expires on June 18, 2012. UW Store has pledged a first security interest in all of its assets as collateral on the line. There were no borrowings under the line-of-credit as of December 31, 2011 and 2010, respectively. UW Store incurred no interest expense for the years ended December 31, 2011 and 2010.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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In 2008, UWW assumed the remaining balance of \$3,451,000 of a term loan agreement that eWay entered into on May 18, 2004 and renegotiated the interest rate to LIBOR plus 1.3% payable monthly. The initial loan amount was \$5,000,000 and had an interest rate of LIBOR plus 2.5%, payable monthly. UWW's principal repayment of approximately \$88,000 per month increased to \$104,000 per month in June 2009. During the years ended December 31, 2011 and 2010, UWW made principal payments of \$518,833 and \$1,250,000, respectively. The interest rate as of December 31, 2010 was 1.56%. Interest expense was \$1,341 and \$17,344 for the years ended December 31, 2011 and 2010, respectively. UWW repaid the loan in full in May 2011.

On December 18, 2009, UWW agreed to a construction loan up to \$6,000,000 to partially fund the renovation of its building in Alexandria, Virginia. The interest rate on the loan is LIBOR plus 2.5%. As of December 31, 2011 and 2010, \$3,506,000 and \$2,341,000 had been advanced on the loan. During the years ended December 31, 2011 and 2010, UWW made principal payments of \$1,200,000 and \$0, respectively. As of December 31, 2011 and 2010, the outstanding loan balance was \$2,306,000 and \$2,341,000, respectively. The interest rate as of December 31, 2011 and 2010 was 2.79% and 2.76%, respectively. Interest expense was \$91,461 and \$26,467 for the years ended December 31, 2011 and 2010, respectively. UWW was in compliance with all debt covenants as of December 31, 2011. The principal of the loan matures in accordance with the maximum amount of outstanding principal.

According to the loan agreement, the maximum amount of outstanding principal on the loan cannot exceed the following amounts:

<i>Period</i>	<i>Outstanding Principal Maximum</i>
December 18, 2009 - April 29, 2011	\$ 6,000,000
April 30, 2011 - April 29, 2012	\$ 4,500,000
April 30, 2012 - April 29, 2013	\$ 2,700,000
April 30, 2013 - April 29, 2014	\$ 1,500,000
April 30, 2014 and thereafter	\$ -

## 12. Pension and Other Postretirement Benefits

The Organization sponsors the Pension Plan of the United Way Worldwide (UWW Plan), several Non-Qualified Plans (Non-Qualified Plans), and two Postretirement Benefit Plans (Postretirement Plans). The Non-Qualified Plans include the United Way of America Senior Vice President's Plan (Senior VP Plan), United Way of America 415 Replacement Plan (415 Replacement Plan), and the United Way of America Supplemental Employee Retirement Plan (SERP). The Postretirement Plans include the UWW Postretirement Benefit Plan and the Tri-State Postretirement Benefit Plan.

### *Pension Plan of United Way Worldwide*

The UWW Plan (UWW Plan) is a qualified, noncontributory defined benefit pension plan, which includes UW Store and eWay, and covers employees who have reached the age of 21 and completed one year of employment. An employee's interest becomes fully vested upon the completion of three years or five years of service, depending on the date of hire, and is generally payable upon attainment of early retirement age. Contributions to the plan are based on actuarially determined amounts.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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Effective July 1, 2005, the benefit levels of participants in the UWW Plan were partially frozen as of the effective date of the change and precluded new employees from participating in the UWW Plan.

Effective July 1, 2008, UWW assumed eWay's portion of the liability and expense of the UWW Plan.

The Defined Benefit Plan for Employees of United Way of Tri-State (Tri-State Plan) was merged into the UWW Plan effective January 1, 2008.

Effective June 30, 2006, the benefit levels of participants in the Tri-State Plan were frozen as of the effective date of the change and precluded new employees from participating in the Tri-State Plan.

The Tri-State Plan is a qualified, noncontributory defined benefit pension plan, which covers employees as of the date of hire. An employee's interest becomes fully vested upon the completion of five years of service and is generally payable upon attainment of early retirement age. Contributions to the plan are based on actuarially determined amounts.

The following is a summary of the funded status of the UWW Plan as of December 31, 2011 and 2010 and the key assumptions used by the UWW Plan's actuary. The calculations are performed based on measurement dates of December 31, 2011 and December 31, 2010 for the years ended December 31, 2011 and 2010, respectively.

### *Obligations and Funded Status*

<i>December 31,</i>	2011	2010
Accumulated benefit obligation	\$ 40,791,946	\$ 34,998,707
Projected benefit obligation	\$ 42,538,413	\$ 36,690,578
Fair value of plan assets	28,522,903	27,727,292
Funded status - under funded	(14,015,510)	(8,963,286)
Underfunded pension liability	\$ 14,015,510	\$ 8,963,286

Items not yet recognized as a component of net periodic pension cost during the year are as follows:

<i>Years ended December 31,</i>	2011	2010
Loss (gain) due to assets	\$ 1,825,697	\$ (1,088,643)
Loss due to change in discount rate, rate of compensation increase and other assumptions	3,786,747	1,813,607
Loss (gain) due to participant experience	1,178,181	(222,867)
Total	\$ 6,790,625	\$ 502,097

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

Contributions and benefit payments made during the year were as follows:

<i>Years ended December 31,</i>	2011	2010
Employer contributions	\$ 1,468,294	\$ 908,188
Benefits paid	1,112,370	1,565,266

### *Net Periodic Benefit Cost*

Components of net periodic benefit cost recognized as expenses in the accompanying consolidated statements of activities for the years ended December 31, 2011 and 2010 were:

<i>Years ended December 31,</i>	2011	2010
Interest cost	\$ 1,995,277	\$ 1,944,306
Expected return on assets	(2,265,384)	(1,892,019)
Amortization of loss	1,102,455	1,157,449
<b>Net periodic benefit cost</b>	<b>\$ 832,348</b>	<b>\$ 1,209,736</b>

### *Assumptions*

Weighted average assumptions used to determine the benefit obligation and net periodic pension benefit cost are as follows:

<i>Years ended December 31,</i>	2011	2010
<i>Benefit Obligation:</i>		
Discount rate	4.60%	5.50%
Rate of compensation increase	3.75%	4.50%
Expected return on plan assets	7.75%	8.00%
<i>Net Periodic Benefit Cost:</i>		
Discount rate	5.50%	6.00%
Rate of compensation increase	4.50%	5.00%
Expected return on plan assets	8.00%	8.00%

The expected long-term rate of return on assets assumption was 7.75% and 8.00% as of December 31, 2011 and 2010, respectively. This assumption represents the rate of return on plan assets reflecting the average rate of earnings expected on the funds invested or to be invested to provide for the benefits included in the benefit obligation. The assumption has been determined by reflecting expectations regarding future rates of return for the investment portfolio, with consideration given to the distribution of investments by asset class and historical rates of return for each individual asset class.

The expected long-term rate of return was determined by multiplying the historical rate of return for an asset class by the percentage of plan assets invested in that class and then adding the result for all classes. In general, it was based on returns for the Plans' target asset allocations.



# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

### *Plan Assets*

The fair value of plan assets by asset class as of December 31, 2011 and 2010 were:

<i>December 31,</i>	2011	2010
Cash and cash equivalents	\$ 549,710	\$ 53,482
Pooled separate accounts - bond funds	9,192,677	-
Pooled separate accounts - equity securities	18,780,516	-
Common collective trusts - equities	-	15,252,581
Common collective trusts - fixed income	-	12,421,229
<b>Total</b>	<b>\$ 28,522,903</b>	<b>\$ 27,727,292</b>

The fair market value of plan assets, consisting of pooled separate accounts and common collective trusts, qualified as Level 2 investments under the FASB ASC Topic 820 hierarchy. The units held in pooled separate accounts and collective trusts are valued at the unit values as reported by the UWW Plan trustee as of December 31, 2011 and 2010. The unit values are based upon the market values of underlying investments as determined periodically by the UWW Plan trustee.

The UWW Plan assets are diversified to minimize risk and maximize returns. The targeted asset allocation is 60% equities and 40% fixed income. The UWW Plan assets are managed by professional investment managers and are monitored by UWW's management, Finance Committee, and Investment and Pension Subcommittee.

### *Estimations of Future Activity*

Expected amortization of the net actuarial loss during the year ended December 31, 2012 is \$1,922,266.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

<i>Years ended December 31,</i>	
2012	\$ 1,150,000
2013	\$ 1,360,000
2014	\$ 1,430,000
2015	\$ 1,550,000
2016	\$ 1,710,000
2017 - 2021	\$ 11,210,000

The UWW Plan is positioned to meet the minimum funding requirement as outlined in the Pension Protection Act of 2006. As of January 1, 2011, 81.07% of the Funding Target Liability for the UWW plan was funded. UWW plans to make contributions during 2012 for the 2011 plan year in order to achieve an 80% funding target attainment percentage as of January 1, 2012. UWW continues to monitor the funded status of its defined benefit plan and to evaluate potential strategies that ensure the plan is managed in compliance with pension laws and regulations.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

### *United Way Worldwide Non-Qualified Plans*

The Non-Qualified Plans are described below by type of plan.

The Senior VP Plan is a non-qualified, noncontributory plan established for senior vice president-grade employees and above. The Plan was designed to restore benefits eliminated by a change in the qualified plan formula required by the Tax Reform Act of 1986.

The 415 Replacement Plan is a non-qualified, noncontributory defined benefit pension plan established to restore the pension benefits lost under the qualified plan due to the limitations arising from Section 415 of the Tax Equity and Fiscal Responsibility Act of 1982.

The SERP is a non-qualified, noncontributory plan established in 2000. This plan was established to replace benefits in the qualified plan for participants affected by IRS salary limits, as well as benefit limits.

The following is a summary of the funded status of the Non-Qualified Plans as of December 31, 2011 and 2010 and the key assumptions used by the actuary. The calculations are performed based on measurement dates of December 31, 2011 and December 31, 2010 for the years ended December 31, 2011 and 2010, respectively.

### *Obligations and Funded Status*

<i>December 31,</i>	2011	2010
Projected benefit obligation	\$ 1,799,424	\$ 1,620,506
Fair value of plan assets	82,714	81,087
Funded status - under funded	\$ (1,716,710)	\$ (1,539,419)
Unfunded pension liability	\$ 1,716,710	\$ 1,539,419

The Organization has a segregated account specifically for funding the SERP. The balance in the account was \$1,004,195 and \$796,122 as of December 31, 2011 and 2010, respectively. This account balance is not included in the calculation of the unfunded pension liability.

Items not yet recognized as a component of net periodic pension cost as of December 31, 2011 and 2010 are as follows:

<i>December 31,</i>	2011	2010
Loss due to assets	\$ 4,289	\$ 3,877
Loss (gain) due to change in discount rate, rate of compensation increase and other assumptions	201,517	(16,692)
(Gain) loss due to participant experience	(111,172)	3,272
Total	\$ 94,634	\$ (9,543)

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

Contributions and benefit payments made during the year were as follows:

<i>Years ended December 31,</i>	2011	2010
Employer contributions	\$ -	\$ -
Benefits paid	\$ -	\$ -

### *Net Periodic Benefit Cost*

Components of net periodic benefit cost recognized as expenses in the accompanying consolidated statements of activities for the years ended December 31, were:

<i>Years ended December 31,</i>	2011	2010
Interest cost	\$ 88,573	\$ 65,126
Expected return on assets	(5,916)	(6,073)
Amortization of loss (gain)	12,765	(22,976)
<b>Net periodic benefit cost</b>	<b>\$ 95,422</b>	<b>\$ 36,077</b>

### *Assumptions*

Weighted average assumptions used to determine the benefit obligation and net periodic benefit cost are as follows:

<i>Years ended December 31,</i>	2011	2010
<i>Benefit Obligation:</i>		
Discount rate	4.60%	5.50%
Rate of compensation increase	3.75%	5.00%
Expected return on plan assets	2.60%	8.00%
<i>Net Periodic Benefit Cost:</i>		
Discount rate	5.50%	5.50%
Rate of compensation increase	5.00%	5.00%
Expected return on plan assets	8.00%	8.00%

The expected long-term rate of return on assets assumption was 2.60% and 8.00% as of December 31, 2011 and 2010, respectively. This assumption represents the rate of return on plan assets reflecting the average rate of earnings expected on the funds invested or to be invested to provide for the benefits included in the benefit obligation. The assumption has been determined by reflecting expectations regarding future rates of return for the investment portfolio, with consideration given to the distribution of investments by asset class and historical rates of return for each individual asset class.

The expected long-term rate of return was determined by multiplying the historical rate of return for an asset class by the percentage of plan assets invested in that class and then adding the result for all classes. In general, it was based on returns for the Plans' target asset allocations.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### *Plan Assets*

The fair value of plan assets by asset category as of December 31, were:

<i>December 31,</i>	2011	2010
Cash	\$ 82,714	\$ 81,087

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The fair market value of plan assets, consisting of cash, qualified as Level 1 investments under the FASB ASC Topic 820 hierarchy.

The Non-Qualified Plan assets are managed by professional investment managers and are monitored by UWW's management, Finance Committee, and Investment and Pension Subcommittee.

### *Estimations of Future Activity*

Expected amortization of the net actuarial loss during the year ended December 31, 2012 is \$63,448.

The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

<i>Years ending December 31,</i>	
2012	\$ 559,500
2013	\$ 20,400
2014	\$ 20,200
2015	\$1,109,100
2016	\$ 19,800
2017 - 2021	\$ 92,899

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The Organization does not expect to make contributions to the Non-Qualified Plans in 2012.

### *United Way Worldwide Postretirement Benefit Plans*

#### *UWW Postretirement Benefit Plan*

UWW provides health care and life insurance benefits to certain retired employees (Post Retirement Benefit Plan). Employees become eligible for benefits in meeting certain age and service requirements. Spouses of eligible participants are also eligible if they meet certain requirements. The United Way Worldwide's policy is to fund these benefits through premium reimbursements to participants. However, in conformity with FASB ASC Topic 715-60, *Employers' Accounting for Postretirement Benefits Other Than Pensions*, the cost of providing these benefits is to be accrued over the service period of the active employee group.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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Certain employees retiring from UWW on or after attaining age 55 and with five years of credited service are entitled to postretirement life insurance and medical and dental benefit coverage. These benefits are subject to deductibles, co-payment provisions, and other limitations. This plan is frozen and not open to new participants.

UWW costs are frozen at 50% of the premium rate effective when the medical and dental plans were frozen; there are no future health care costs expected, beyond this rate.

### *Tri-State Postretirement Benefit Plan*

The Tri-State regional office provides a flat dollar amount of life insurance benefits to certain retired employees (Post Retirement Benefit Plan). Employees become eligible for benefits by meeting certain age and service requirements. However, in conformity with FASB ASC Topic 715-60, and as amended by FASB ASC Topic 715-30, the cost of providing these benefits are to be accrued over the average remaining lifetime of the retiree group.

Certain employees retiring from Tri-State on or after attaining age 55 and with five years of credited service are entitled to postretirement life insurance coverage. The life insurance amount is generally a flat \$35,000 benefit with a few individuals entitled to slightly lesser amounts. This plan is frozen and not open to new participants. There are no plan assets associated with this obligation.

The following is a summary of the funded status of the Postretirement Plans as of December 31, 2011 and 2010 and the key assumptions used by the actuary. The calculations are performed based on measurement dates of December 31, 2011 and December 31, 2010 for the years ended December 31, 2011 and 2010, respectively.

### *Obligations and Funded Status*

<i>December 31,</i>	<b>2011</b>	<b>2010</b>
Accumulated benefit obligation	\$ 2,527,684	\$ 2,357,818
Fair value of plan assets	-	-
Funded status - under funded	\$ (2,527,684)	\$ (2,357,818)
Unfunded pension liability	\$ 2,527,684	\$ 2,357,818

Items not yet recognized as a component of net periodic pension cost as of December 31, 2011 and 2010 are as follows:

<i>December 31,</i>	<b>2011</b>	<b>2010</b>
Loss due to change in discount rate, rate of compensation increase and other assumptions	\$ 184,408	\$ 92,686
Gain in participant experience	(134,476)	(58,882)
Total	\$ 49,932	\$ 33,804

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

Contributions and benefit payments made during the year were as follows:

<i>Years ended December 31,</i>	2011	2010
Employer contributions	\$ 18,855	\$ 86,974
Benefits paid	\$ 18,855	\$ 86,974

### *Net Periodic Benefit Cost*

Components of net periodic postretirement benefit cost recognized as expenses in the accompanying consolidated statements of activities for the years ended December 31, were:

<i>Years ended December 31,</i>	2011	2010
Service cost	\$ 13,946	\$ 12,471
Interest cost	124,843	127,412
Net amortization		
Amortization of prior service cost	25,272	25,272
Amortization of net gain	(49,743)	(55,510)
Net periodic benefit cost	\$ 114,318	\$ 109,645

### *Assumptions*

The weighted average assumptions were:

	2011	2010
Measurement date	December 31, 2011	December 31, 2010
Discount rate	4.60%	5.50%

### *Plan Assets*

The Postretirement Plans are not funded. UWW makes contributions to the plans as benefit payments are made.

### *Estimations of future activity*

Estimated amounts to be amortized during the year ending December 31, 2012:

	2012
Prior service cost	\$ 25,272
Net actuarial gain	\$ 39,192

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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The following benefit payments, which reflect expected future service, as appropriate, are expected to be paid as follows:

*Years ending December 31,*

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2012	\$	218,000
2013	\$	229,000
2014	\$	229,600
2015	\$	239,900
2016	\$	230,100
2017 - 2021	\$	1,161,000

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UWW plans to make contributions amounting to \$218,000 during 2012 to the Postretirement Plan.

### *Tri-State Make-up Plan*

Tri-State maintains an additional non-qualified benefit plan to provide employees with the benefits they are not eligible to receive under the qualified pension plan because of limits imposed by ERISA and the Internal Revenue Code. The projected benefit is estimated to be \$308,716 and \$293,552, which is accrued as of December 31, 2011 and 2010, respectively. Pension expense for these benefits amounted to \$15,164 and \$5,864 for the years ended December 31, 2011 and 2010, respectively.

### *Reconciliation of Defined Benefit Plan Liabilities and Expenses to the Consolidated Financial Statements:*

The following table presents a reconciliation of the liabilities recognized for pension benefits to the presentation in the consolidated financial statements at:

<i>December 31,</i>	2011	2010
UWW Plan	\$ 14,015,510	\$ 8,963,286
Non-qualified plans	1,716,710	1,539,419
Tri-State Make-up Plan	308,716	293,552
<b>Total recognized liability</b>	<b>\$ 16,040,936</b>	<b>\$ 10,796,257</b>
Current portion, liability for pension benefits	\$ 1,440,140	\$ 1,349,363
Noncurrent portion, liability for pension benefits	14,600,796	9,446,894
<b>Total liability for pension benefits</b>	<b>\$ 16,040,936</b>	<b>\$ 10,796,257</b>

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# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

The following table presents a reconciliation of the components of the post retirement benefits to the presentation in the consolidated financial statements at:

<i>December 31,</i>	2011	2010
Post retirement benefit plans	\$ 2,527,684	\$ 2,357,818
Current portion, postretirement benefits	\$ 218,000	\$ 175,889
Noncurrent portion, postretirement benefits	2,309,684	2,181,929
Total postretirement benefits	\$ 2,527,684	\$ 2,357,818

The following table presents a reconciliation of the change in unrecognized loss recognized apart from expenses in the consolidated financial statements:

<i>Years ended December 31,</i>	2011	2010
UWW Plan	\$ 6,790,625	\$ 502,097
Non-Qualified Plans	94,634	(9,543)
Postretirement Plans	49,932	33,804
Total change in unrecognized loss recognized apart from expenses	\$ 6,935,191	\$ 526,358

### *Other Employee Benefit Plans*

#### *United Way 403(b) Plan*

UWW offers a contributory defined contribution pension plan (IRC Section 403(b)), that provides for employer matching contributions of the employee contributions (3% to 5% of annual salary depending on years of service) plus an additional contribution of 1% to 3% depending on years of service. UWW's contributions to this plan were \$1,220,107 and \$1,117,162 for the years ended December 31, 2011 and 2010, respectively.

#### *United Way Store 401(k) Plan*

In 1997, UW Store approved a 401(k) plan for all employees. UW Store accrued contributions of \$16,806 and \$0 for the plan in 2011 and 2010, respectively.



# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### *UWW Deferred Compensation Plan*

In 2005, UWW established a 457(b) eligible deferred compensation plan to provide make up benefits to highly compensated employees that would not otherwise receive their full employer match under the 403(b) plan. As of December 31, 2011 and 2010, the assets of \$226,712 and \$150,264, respectively, for this plan are included in other noncurrent assets in the consolidated statements of financial position. The assets are invested in cash and cash equivalents. The matching liabilities as of December 31, 2011 and 2010 of \$226,712 and \$150,264, respectively, for this plan are included in other noncurrent liabilities in the consolidated statements of financial position. UWW's contributions to this plan were \$39,185 and \$35,628 for the years ended 2011 and 2010, respectively.

### *Tri-State Deferred Compensation Plan*

Tri-State has a deferred compensation agreement for the payment of a flexible premium annuity over the beneficiary's life with any remaining benefits to be distributed to the beneficiary's estate. As of December 31, 2011 and 2010, the assets of \$208,748 and \$190,963, respectively, for this plan are included in other noncurrent assets in the consolidated statements of financial position. The assets are invested in cash and cash equivalents. The fair market value of this plan was \$792,073 and \$774,288 for the years ended December 31, 2011 and 2010, respectively.

## 13. Grants Payable

The grants payable balance consists of a ten-year grant relationship with another organization that ends on September 30, 2017.

The future payments of the grants payable are as follows:

### *Years ending December 31,*

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2012	\$ 98,614
2013	107,336
2014	118,114
2015	131,750
2016	144,795
2017	157,466
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Total grants payable	758,075
Less: current portion	98,614
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Grants payable, noncurrent	\$ 659,461

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# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### 14. Endowment Funds

In accordance with FASB ASC Topic 958-205, net assets of the endowment fund are classified and reported based on the existence or absence of donor-imposed restrictions. During 2010, UWW received a \$4,617,000 contribution, net of expenses, from a trust. \$1,000,000 of the contribution was used during 2010 for the creation of a center on aging adults, as a specialized training and conference resource within the Mary Gates Learning Center. The remaining contribution was put in a permanent endowment for the purpose of providing home care and assisted living to the elderly poor, with specific reference to assisting older people to remain in their own homes, as directed by the donor. During 2011, UWW received an additional \$53,038 from the trust for the same purpose. As of December 31, 2011 and 2010, UWW had permanently restricted net assets of \$3,670,038 and \$3,617,000, respectively. For the years ended December 31, 2011 and 2010, the permanently restricted endowment fund generated a net investment (loss) gain of (\$1,175) and \$33,075, respectively, which was included in temporarily restricted net assets.

### 15. Board Designated Funds

UWW has board designated funds established for the purpose of securing the Organization's long-term financial viability and continuing to meet the needs of the Organization. UWW's unrestricted board designated endowment funds totaled \$868,724 and \$484,794 at December 31, 2011 and 2010, respectively. The board designated funds generated \$383,930 and \$138 of additional contributions and net interest for the years ended December 31, 2011 and 2010, respectively.

### 16. International Donor Advised Giving (IDAG) Funds

Unrestricted contributions include \$31,341,283 and \$24,034,673 of IDAG contributions for the years ended December 31, 2011 and 2010, respectively. There were \$32,194,470 and \$26,562,674 of IDAG grants for the years ended December 31, 2011 and 2010, respectively, included in Investor Relations program service expenses in the consolidated statements of activities.

### 17. Unrestricted Net Assets

Unrestricted net assets by entity were as follows at:

<i>December 31,</i>	2011	2010
United Way Worldwide	\$ 19,495,917	\$ 24,739,325
United Way Store	(584,904)	(170,170)
Total unrestricted net assets	\$ 18,911,013	\$ 24,569,155

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

### 18. Temporarily Restricted Net Assets

Temporarily restricted net assets were restricted for the following purposes at:

<i>December 31,</i>	2011	2010
Campaign and public relations	\$ 3,913,044	\$ 2,063,301
Global initiative	2,737,085	3,066,744
Economic self-sufficiency	2,627,582	868,213
Disaster response and recovery	2,304,562	2,188,216
Training and research	1,982,722	1,449,274
Initiative to benefit children and families	1,633,832	1,478,195
Leadership coalition	552,215	472,513
International support	268,381	367,617
Scholarships	6,890	55,225
Other	104	756
Building initiative	-	2,042,466
<b>Total temporarily restricted net assets</b>	<b>\$ 16,026,417</b>	<b>\$ 14,052,520</b>

### 19. Net Assets Released from Restrictions

Temporarily restricted net assets released from restrictions were:

<i>Years ended December 31,</i>	2011	2010
Campaign and public relations	\$ 6,211,375	\$ 8,807,219
Building initiative	3,292,466	5,056,278
Initiative to benefit children and families	3,036,543	5,538,040
Economic self-sufficiency	3,036,284	6,083,671
Disaster response and recovery	2,094,459	1,779,208
Training and research	1,265,788	3,295,639
Global initiative	929,309	1,010,968
International support	276,253	565,934
Leadership coalition	120,268	215,903
Scholarships	48,585	9,494
Other	954	6,031
<b>Net assets released from restrictions</b>	<b>\$ 20,312,284</b>	<b>\$ 32,368,385</b>

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### 20. Description of Program and Supporting Services

The following program and supporting services are included in the accompanying consolidated statements of activities:

#### *Program Services*

##### *Investor Relations*

Support for UWW's members and United Way system-wide programs including Global Corporate Leadership, international activities, major gifts, Alexis de Tocqueville program, planned giving, and community and public sector campaigns.

##### *International Network*

The UWW International Network membership provides governance, resource development, program and capacity building support to United Way members throughout the worldwide network. With regional offices in Colombia, Ghana and Switzerland, network staff works closely with local United Way staff and volunteer board members.

##### *Community Impact Leadership & Learning*

Support for grant distribution services, community building, national agencies' support, volunteer development, early childhood development, financial stability, 2-1-1 initiative, and Success by 6. Also, provides regional and technical consultative support to local United Ways, coordination of national activities at the regional level, and crisis response. Provides training programs for local United Way volunteers and staff, national conferences and organizational training.

##### *Public Policy*

Leads UWW's federal advocacy efforts on behalf of the United Way movement to promote key issues before Congress and the Administration.

##### *Brand Leadership*

Branding and promotion, public relations, research, publishing and production of campaign films and materials, production of National Football League television spots, and internal communication.

##### *Campaign and Public Relations*

Tri-State is responsible for raising charitable funds from employees and companies through United Way. Workplace campaigns at participating companies are organized in cooperation with twenty nine local participating United Ways in the Tri-State region. Tri-State is responsible for collecting and distributing pledges received in the campaigns from participating companies and their employees. Campaign efforts include contributions, amounts raised on behalf of others (ARBO), and amounts raised by participating companies paid directly to recipient organizations. Local United Ways administer campaigns in connection with other companies and such companies are not part of the campaign income of Tri-State or considered in the Tri-State distribution formula.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### *Promotional Material Sales*

UW Store provides sales and fulfillment services of United Way branded products to LUW's and corporations running United Way campaigns. The UW Store program service costs include cost of goods sold and other selling expenses.

### **Supporting Services**

#### *General and Administrative*

This supporting service category includes the functions necessary to secure proper administrative functioning of the Organization's governing board, maintain an adequate working environment, and manage financial responsibilities of the Organization.

#### *Fund-raising*

This supporting service category includes expenditures which provide the structure necessary to encourage and secure private financial support.

## **21. Commitments and Contingencies**

### *Operating Leases*

UWW has entered into operating lease arrangements for office space and office equipment. Office space rentals include leases for its regional offices and local storage in Alexandria, Virginia. The UWW lease for the Tri-State office space in New York City expires July 31, 2012. The space and the cost were shared on an allocable basis by eWay/Truist. An office lease on a second location that is no longer used by UWW due to the reorganization expires July 31, 2012. UWW has sublet this space to a third party through July 30, 2012, to recover approximately 60% of the total lease cost. The present value of the future lease payments on the unused location, net of proceeds from the sublease, is approximately \$83,000 and \$218,000 as of December 31, 2011 and 2010, respectively, and is included in accrued expenses in the consolidated statements of financial position. Leased office equipment includes the telephone system and computer components. Rent expense for the years ended December 31, 2011 and 2010 was \$680,770 and \$836,912, respectively.

In May 2009, the UW Store entered into a five-year operating lease for office space in Alexandria, Virginia. The lease began October 1, 2009 and expires September 30, 2014. Annual lease payments are \$102,000 and increase three percent per year beginning on October 1st of each year. The previous UW Store main office lease expired November 30, 2009. Rent expense for the years ended December 31, 2011 and 2010 was \$101,532 and \$101,726, respectively.

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

Future minimum lease payments under the operating leases for the years ending December 31, are as follows:

	UWW	UW Store	Sublease Income	Total
2012	\$ 684,759	\$ 109,023	\$ (124,310)	\$ 669,472
2013	118,023	112,294	-	230,317
2014	12,576	86,101	-	98,677
Total	\$ 815,358	\$ 307,418	\$ (124,310)	\$ 998,466

### *Undesignated Contributions*

As previously described, Tri-State has commitments under the Tri-State formula to distribute undesignated contributions to local participating United Ways for the 2010/2011 campaign that are contingent upon finalization and approval of the formula calculation.

### **22. Donated Services and Materials**

The Organization recognizes contribution revenue for certain donated services and materials received at the fair value of those items. The donations include software, postage and other materials and amount to \$218,333 and \$542,920 for the years ended December 31, 2011 and 2010, respectively. These donations are reflected in the consolidated statements of activities.

UWW has maintained a mutually beneficial relationship with the National Football League (NFL) where UWW underwrites the cost to produce the Public Service Announcements (PSA) for broadcast during televised NFL games. The PSA's promote volunteerism in local United Way communities and feature NFL players involved in various local United Way community volunteer activities. The NFL donates the airtime for the PSA's to run during NFL games throughout the NFL season. The value of the donated airtime is estimated to be \$12,000,000 and \$12,000,000 for the 2011/2012 and 2010/2011 NFL seasons, respectively.

Airtime was also donated by various contributors to promote United Way initiatives and support United Way's mission to improve lives by mobilizing the caring power of communities. The value of donated airtime to promote United Way is estimated to be \$31,000,000 and \$41,000,000 for 2011 and 2010, respectively. In addition, there was airtime donated by a contributor to promote the "Born Learning" initiative. The value of donated airtime to promote "Born Learning" is estimated to be \$6,000,000 and \$12,000,000 for 2011 and 2010, respectively.

UWW does not record the donation of the airtime as an in-kind gift because of UWW's financial inability to purchase such advertising, were it not to be donated.

### **23. Supplemental Disclosure of Cash Flows Information**

	2011	2010
Cash paid during the year for interest	\$ 86,813	\$ 37,249
Cash paid during the year for income taxes	\$ 9,700	\$ 2,614

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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### 24. Income Taxes

UWW has received an exemption from the Internal Revenue Service (IRS) from Federal income taxes under Section 501(a), as an entity described in Section 501(c)(3) of the Internal Revenue Code. UWW is required to make the appropriate tax payments on any income considered unrelated to its exempt purpose.

UWW received \$190,483 and \$211,059 in royalty income from UW Store for the years ended December 31, 2011 and 2010, respectively, and was required to file IRS Form 990-T. UWW incurred Federal and Virginia State income tax expense related to unrelated business income in the amount of \$9,700 and \$2,614 for the years ended December 31, 2011 and 2010, respectively. This tax expense is included in general and administrative expenses.

The provisions of FASB ASC Topic 740-10, *Accounting for Income Taxes*, had no impact on the Organization's consolidated financial statements and, accordingly, no interest or penalties were accrued as of January 1, 2010. Management believes it has no material uncertain tax positions or any related penalties and interest to accrue for the years ended December 31, 2011 and 2010, and, accordingly, there is no liability for unrecognized tax benefits.

The Organization files IRS Form 990 and 990-T annually with the Federal Government and is still open to examination by taxing authorities for fiscal year 2008 and later.

UW Store follows FASB ASC Topic 740-10, *Accounting for Income Taxes*. This statement requires the recognition of deferred tax liabilities and deferred tax assets, net of applicable valuation allowances, for certain temporary differences and net operating loss carry forwards.

UW Store has a tax receivable of \$0 and \$32,558 as of December 31, 2011 and 2010, respectively, related to refunds from amended tax returns for a loss carryback related to the 2010 tax years.

The provision for income taxes includes federal and state income taxes and those deferred as a result of temporary differences in the recognition of income and expenses for financial accounting and income tax purposes. The provision (benefit) for income taxes is included the following components for:

<i>Years ended December 31,</i>	<b>2011</b>	<b>2010</b>
Current tax provision (benefit):		
Federal	\$ 28,807	\$ (39,746)
State	3,751	(5,175)
Total current tax provision (benefit)	<b>32,558</b>	<b>(44,921)</b>
Deferred tax benefit:		
Federal	(145,722)	(13,896)
State	(18,974)	(1,809)
Total deferred tax benefit	<b>(164,696)</b>	<b>(15,705)</b>
Total benefit for income taxes	<b>\$ (132,138)</b>	<b>\$ (60,626)</b>

# United Way Worldwide and Subsidiaries

## Notes to Consolidated Financial Statements

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Deferred income taxes result from timing differences in the recognition of revenues and expenses for tax return and financial reporting purposes. The sources of these differences and the tax effect were as follows at:

<i>December 31,</i>	2011	2010
Unfunded pension	\$ 299,956	\$ 234,196
Net operating loss carryover	236,344	70,332
Accounts receivable allowances	14,320	14,506
Tax depreciation and amortization	6,300	4,370
Accrued pension	(12,101)	(11,820)
Other	11,488	14,266
Net deferred asset	\$ 556,307	\$ 325,850

The UW Store tax provision varies from the U.S. statutory federal income tax rate as a result of state taxes.

### 25. Subsequent Events

#### *Tri-State Operations*

UWW's Tri-State regional office which generates approximately \$40 million of annual gross campaign revenue and expenses for UWW will cease its campaign operations effective June 30, 2012. The remaining promises to give for the 2011/2012 campaign will be recorded in 2012 as supporting documentation becomes available. Funds for the 2011/2012 campaign will be disbursed through year 2013 and the final campaign close out is expected by December 2013.

#### *Management's Evaluation*

The Organization has evaluated subsequent events through April 25, 2012, which is the date the consolidated financial statements were available to be issued. There were no other events that require adjustments to or disclosure in the Organization's consolidated financial statements for the year ended December 31, 2011.